### COUNTY OF LOS ANGELES

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**BOARD OF SUPERVISORS** GLORIA MOLINA YVONNE B. BURKE ZEV YAROSLAVSKY DON KNABE MICHAEL D. ANTONOVICH

# DEPARTMENT OF MENTAL HEALTH

http://dmh.lacounty.gov

Reply To: (213) 738-4601

(213) 386-1297

March 22, 2007

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012

Dear Supervisors:

APPROVAL FOR HIRING AND SPENDING AUTHORITY TO FURTHER IMPLEMENT THE MENTAL HEALTH SERVICES ACT -COMMUNITY SERVICES AND SUPPORTS PLAN FOR CRISIS RESOLUTION SERVICES AT DOWNTOWN MENTAL HEALTH CENTER AND

> APPROVAL OF REQUEST FOR APPROPRIATION ADJUSTMENT FOR FISCAL YEAR 2006-07 (ALL SUPERVISORIAL DISTRICTS) (4 VOTES)

### IT IS RECOMMENDED THAT YOUR BOARD:

Authorize Department of Mental Health (DMH) to implement a Crisis Resolution 1. Services (CRS) Program at the Downtown Mental Health Center (DMHC) in keeping with DMH's Mental Health Services Act (MHSA) Community Services and Supports (CSS) Plan, effective upon Board approval. The Fiscal Year (FY) 2006-07 three (3) month pro-rated cost of the DMHC CRS is \$932,000, consisting of \$686,000 in FY 2005-06 unexpended MHSA funding and \$234,000 in anticipated Federal Financial Participation (FFP) Medi-Cal revenue and \$12,000 in Early and Periodic Screening Diagnosis and Treatment - State General Funds (EPSDT-SGF). The FY 2007-08 estimated cost of the DMHC CRS is \$4,148,000, consisting of \$3,060,000 in MHSA funding and \$1,036,000 in anticipated FFP Medi-Cal revenue and \$52,000 in EPSDT-SGF as detailed in Attachment I.

The Honorable Board of Supervisors March 22, 2007 Page 2 of 5

- 2. Authorize DMH to fill 37 ordinance/37 Full-Time Equivalent (FTE) positions for the CRS, detailed on Attachment II, in excess of what is provided for in DMH's staffing ordinance, pursuant to Section 6.06.020 of the County Code and subject to allocation by the Chief Administrative Office (CAO).
- 3. Approve the Request for Appropriation Adjustment (Attachment III) for FY 2006-07 in the amount of \$932,000 to increase Services and Supplies (S&S) in the amount of \$131,000, and Salaries and Employee Benefits (S&EB) in the amount of \$801,000 to provide spending authority for the implementation of the CRS Program. The Appropriation Adjustment is fully funded with FY 2005-06 unexpended MHSA funding in the amount of \$686,000 and additional FFP Medi-Cal revenue in the amount of \$234,000 and EPSDT-SGF in the amount of \$12,000.

# PURPOSE/JUSTIFICATION OF RECOMMENDED ACTIONS

Board approval of the recommended actions will enable DMH to implement a directly operated CRS in Service Area (SA) 4, as well as a Skid Row Management Team (SRMT) to be located at DMHC, 529 South Maple Street, Los Angeles, CA 90013 (SA 4). The programs will promote DMH's overall transformation of service delivery from traditional individual-oriented clinical services to a Recovery Model of client and family driven, recovery-oriented services and supports, in accordance with the Department's MHSA CSS Plan. The programs are consistent with DMH's commitment to facilitate a comprehensive, coordinated network of community-based services in Skid Row resulting from recommendations made by the CAO Homeless Prevention Initiative (HPI) approved by your Board on April 7, 2006, the Skid Row Homeless Healthcare Initiative (SRHHI) Mental Health Workgroup, and the DMHC Community Advisory Board (CAB) that includes City, County, and Skid Row social service agencies.

The CRS Program will provide additional mental health resources for families, Transitional Age Youth (TAY) who are 18–24 years of age, and adults/older adults with mental illness who are homeless, or at risk of homelessness, incarceration, or involuntary psychiatric hospitalization, with the goal to provide short-term stabilization and linkage to service providers, and to ensure community re-integration and recovery in individuals' communities of choice. The SRMT is being established in accordance with a recommendation from DMHC CAB that DMH take the lead in service coordination and integration of existing services, and collaboration with other public and private partners to develop resources in Skid Row for homeless mentally ill individuals.

The Honorable Board of Supervisors March 22, 2007 Page 3 of 5

In accordance with the CSS Plan, these services will promote recovery and wellness for families, TAY, adults, and older adults with severe mental illness. Implementation of these programs will enhance the Department's ability to meet the needs of these unserved/underserved populations in Skid Row and ensure that individuals have access to appropriate resources in the network of care.

# Implementation of Strategic Plan Goals

The recommended Board actions are consistent with the principles of the Countywide Strategic Plan, Goal No.1, "Service Excellence," Goal No. 3, "Organizational Effectiveness," Goal No. 5, "Children and Families' Well-Being," and Goal No. 7, "Health and Mental Health." The CRS is expected to improve the delivery, efficiency, and effectiveness of mental health services for families, TAY, adults, and older adults.

## FISCAL IMPACT/FINANCING

There is no increase in net County cost.

The FY 2006-07 three (3) month pro-rated cost of the requested actions is \$932,000, fully funded with FY 2005-06 unexpended MHSA funding in the amount of \$686,000, additional FFP Medi-Cal revenue in the amount of \$234,000, and EPSDT-SGF in the amount of \$12,000. The State Department of Mental Health has approved counties to carry forward the unexpended MHSA funding for FY 2006-07.

The Appropriation Adjustment in the amount of \$932,000 will increase S&S in the amount of \$131,000 for operating costs, lease space, and client supportive services funds; and S&EB in the amount of \$801,000 for 37 FTE positions for the directly operated CRS.

The FY 2007-08 estimated cost for the CRS is \$4,148,000, consisting of \$3,060,000 in MHSA funding, \$1,036,000 in anticipated FFP Medi-Cal revenue, and \$52,000 in EPSDT-SGF. Included in the FY 2007-08 funding for the Program is \$400,000 set aside for a contracted Wellness Center (WC). Funding for FY 2007-08 has been included in the Department's FY 2007-08 Budget Request.

Funding beyond FY 2007-08 for the Program will be included in the Department's next three-year MHSA plan.

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## FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The proposed program is consistent with the recommendations of the CAO HPI, the SRHHI Mental Health Workgroup, and DMHC CAB to develop and implement programs to prevent and reduce homelessness in Skid Row. The CRS is a critical component of the network of community-based services planned for Skid Row that will reduce homelessness, unnecessary hospitalization, and incarceration while promoting recovery and successful community reintegration. The SRMT, included in the CRS, will provide overall administrative management and coordination of existing mental health resources in Skid Row. In addition, the team will collaborate with local planning and service groups to develop and implement a comprehensive, coordinated network of community-based services.

The CRS Program will provide short-term, intensive, mental health and supportive services for mentally ill individuals and families, including comprehensive assessment, crisis intervention, medication stabilization, integrated approaches for co-occurring mental illness and substance abuse, short-term case management and linkage to community-based services. Linkage to community-based services will include Full Service Partnerships (FSP), substance abuse treatment, access to physical healthcare, peer support/advocacy programs, benefits establishment, employment, educational and vocational opportunities, and emergency, transitional, supportive or independent housing.

The Department is currently working with CAO to attain permanent space for the CRS in the Downtown/Skid Row area. In the interim, the Program, as well as SRMT, will be located at DMHC, 529 South Maple Street, Los Angeles, CA 90013 (SA 4).

The CRS Program also includes funding for a smaller contracted WC located off-site in Skid Row for individuals who no longer need intensive mental health services. DMH will issue a Request for Services for FY 2007-08 to community-based agencies who qualify on the Department's MHSA Master Agreement List. DMH will return to the Board for approval when a contractor has been determined.

The Department will work with CAO Classification Compensation to finalize allocation levels for the requested positions. These positions will ensure that clients in Skid Row receive the full array of services specified in the MHSA, including mental health services; medication support; peer support and mentoring assistance with achieving educational, employment, housing, and social/recreational goals; and assistance with accessing preventative and remedial physical health care seven (7) days a week.

The Honorable Board of Supervisors March 22, 2007 Page 5 of 5

The proposed actions have been reviewed and approved by County Counsel and the CAO. The Auditor-Controller has reviewed and approved Recommendation No. 3.

## **IMPACT ON CURRENT SERVICES**

Implementation of the DMHC CRS Program is anticipated to improve the efficiency and effectiveness of mental health operations in Skid Row and SA 4. The Program will support the Department's transformation to the Recovery Model and will promote development of recovery-oriented services that are based on client's strengths and competencies. In addition, these programs will enhance clients' ability to achieve improved quality of life outcomes while reducing homelessness, incarceration, and costly and restrictive institutionalization.

# **CONCLUSION**

The DMH will need one (1) copy of the adopted Board actions. It is requested that the Executive Officer of the Board notify DMH's Contracts Development and Administration Division at (213) 738-4684 when this document is available.

Respectfully submitted,

Marvin J. Southard D.S.W. Director of Mental Health

MJS:TB:EV:MM

Attachments (3)

c: Chief Administrative Officer
County Counsel
Auditor-Controller
Chairperson, Mental Health Commission

# COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH EMERGENCY OUTREACH BUREAU-SERVICE AREAS 4 & 7 PROPOSED SPENDING PLAN - DOWNTOWN MENTAL HEALTH CENTER FISCAL YEARS 2006/2007 and 2007/2008

DESCRIPTION	FTEs	TOTAL FY 2006/07 SPENDING PLAN (Prorated)		TOTAL FY 2007/08 BUDGET REQUEST		TOTAL PROGRAM COST	
I. MANAGEMENT TEAM							
Salaries and Employee Benefits							
Mental Health Clinical District Chief	1	\$	38,732	\$	154,926	\$	193,658
Mental Health Clinical Program Head	1		33,487		133,949		167,436
Mental Health Health Analyst II	1		24,005		96,020		120,025
Secretary III	1		13,014		52,054		65,068
Senior Secretary III	1		15,786		63,142		78,928
Administrative Assistant III	1		18,578		74,310		92,888
Viental Health Services Coordinator II	1		20,806		83,224		104,030
Staff Assistant II	1		16,020		64,080		80,100
COLA Adjustment @ 3%			<del>-</del>		10,826		10,826
Total Salaries and Employee Benefits	8	\$	180,426	\$	732,531	\$	912,957
Services and Supplies							
Space			14,000		56,000		70,000
Training			1,000		4,000		5,000
Office Supplies			400		1,600		2,000
Mileage			400		1,600		2,000
Travel			200		800		1,000
Telecommunication			400		1,600		2,000
Utilities Total Services and Supplies (\$9,000@ 8 FTEs)			1,600 18,000		6,400 72,000		8,000 90,000
		s		\$		\$	·
TOTAL PROGRAM COST-MANAGEMENT TEAM		*	198,426	*	804,531	-	1,002,957
II. CRISIS RESOLUTION SERVICES							
Salaries and Employee Benefits							
Clinical Psychologist II	2		53,776	\$	215,104	\$	268,880
MH Psychiatrist	2		94,938		379,752		474,690
Senior MH Counselor, RN	1		26,623		106,491		133,114
MHCounselor, RN	3 1		73,810 14,242		295,239 56,966		369,049 71,208
Psychiatric Technician III Supervising Psychiatric Social Worker	2		46,612		186,446		233,058
Psychiatric Social Worker II	8		166,852		667,408		834,260
Medical Case Worker II	3		45,416		181,665		227,081
Intermediate Typist Clerk	3		30,839		123,357		154,196
Patient Resources Worker	2		21,118		84,470 133,949		105,588 167,438
MH Clinical Program Head Secretary III	1		33,487 13,014		52,054		65,068
COLA Adjustment @ 3%	•				37,244		37,244
Total Salaries and Employee Benefits	29	\$	620,725	\$	2,520,145	\$	3,140,870
Services and Supplies					000 000		050 ==
Space			50,750		203,000		253,750
Training			3,625		14,500		18,125
Office Supplies			1,450		5,800		7,250
Mileage			1,450		5,800		7,250
Travel			725		2,900		3,625
Telecommunication			1,450		5,800		7,250
Utilities Total Services and Supplies (\$9,000@ 29 FTEs)		\$	5,800 <b>65,250</b>	\$	23,200 261,000	\$	29,000 <b>326,25</b> 0
			•		400,000		400,000
Contract Services							
Other Services and Supplies:							
Other Services and Supplies: Utilities			4,500		18,000		
Other Services and Supplies: Utilities Vehicle Maintenance			2,000		8,000		10,000
Other Services and Supplies: Utilities Vehicle Maintenance Laboratory/Medicai			2,000 3,315		8,000 13,259		10,000 16,574
Other Services and Supplies: Utilities Vehicle Maintenance Laboratory/Medical Meal Services-Crisis Resolution Services			2,000		8,000		10,000 16,574 3,544
Utilities Vehicle Maintenance Laboratory/Medical			2,000 3,315 709		8,000 13,259 2,835		22,500 10,000 16,574 3,544 111,250 45,686
Other Services and Supplies: Utilities Vehicle Maintenance Laboratory/Medical Meal Services-Crisis Resolution Services Security Personnel-Crisis Resolution Services		<u> </u>	2,000 3,315 709 22,250	<u> </u>	8,000 13,259 2,835 89,000	<u> </u>	10,000 16,574 3,544 111,250

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH EMERGENCY OUTREACH BUREAU-SERVICE AREAS 4 & 7 PROPOSED SPENDING PLAN - DOWNTOWN MENTAL HEALTH CENTER FISCAL YEARS 2006/2007 and 2007/2008

DESCRIPTION	FTEs	TOTAL FY 2005/07 SPENDING PLAN (Prorated)		TOTAL FY 2007/08 BUDGET REQUEST		TOTAL PROGRAM COST	
TOTAL DOWNTOWN MENTAL HEALTH CENTER		\$	932,175	\$	4,147,455	\$	5,079,630
AVAILABLE RESOURCES							
MHSA			686,680		3,059,800		3,746,480
EPSDT-FFP EPSDT-SGF Non EPSDT-FFP			14,086 11,514 219,895		63,285 51,729 972,641		77,371 63,243 1,192,536
TOTAL AVAILABLE RESOURCES		\$	932,175	\$	4,147,455	\$	5,079,630

ATTACHMENT II

COUNTY OF LOS ANGELES - DEPARTMENT OF MENTAL HEALTH EMERGENCY OUTREACH BUREAU - DOWNTOWN MENTAL HEALTH FY 2006/2007 - REQUEST FOR NEW POSITIONS MENTAL HEALTH SERVICES ACT

ITEM &		ORDINANCE	MAN	
SUB LETTER	DESCRIPTION OF POSITION	POSITIONS	MONTHS	FTE
DOMESTICAL DE	CNTAL UPALTU MANAGEMENT TEAM			
04722A	ENTAL HEALTH- MANAGEMENT TEAM  Mental Health Clinical District Chief	1	12	1.0
		1	12	1.0
04726A	Mental Health Clinical Program Head	1	12	1.0
04729A	Mental Health Analyst II	1	· <del>-</del>	
02096A	Secretary III	1	12	1.0
02102A	Senior Secretary III	1	12	1.0
00889A	Administrative Assistant III	1	12	1.0
08149A	Mental Health Services Coordinator II	1	12	1.0
00913A	Staff Assistant II	1	12	1.0
	Total Requested Positions-Management Team	8	96	8.0
DOWNTOWN M	ENTAL HEALTH-CRISIS RESOLUTION SERVICES (CRS)			
08697A	Clinical Psychologist II	2	24	2.0
04735A	MH Psychiatrist	2	24	2.0
05280A	Senior MH Counselor, RN	1	12	1.0
05278A	MH Counselor, RN	3	36	3.0
08163A	Psychiatric Technician III	1	12	1.0
09038A	Supervising Psychiatric Social Worker	2	24	2.0
09035A	Psychiatric Social Worker II	8	96	8.0
02214A	Intermediate Typist Clerk	3	36	3.0
09002A	Medical Case Worker II	3	36	3.0
09192A	Patient Resources Worker	2	24	2.0
04726A	MH Clinical Program Head	1	12	1.0
02096A	Secretary III	1	12	1.0
	Total Requested Positions- CRS	29	348	29.0
	Total DOWNTOWN MH-MANAGEMENT TEAM AND			
	CRS	37	444	37.0

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SUPERVISORS **OFFICIAL COPY** 

#### **COUNTY OF LOS ANGELES**

# REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF

MENTAL HEALTH

DEPT'S. NO.

435

19

AUDITOR-CONTROLLER.

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. WILL YOU PLEASE REPORT AS TO ACCOUNTING AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF ADMINISTRATIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

## ADJUSTMENT REQUESTED AND REASONS THEREFOR

4 - Votes

### Sources:

Department of Mental Health Federal Medi-Cal A01-MH-20500-9025 \$234,000

Department of Mental Health Other State Aid CZ88 A01-MH-20500-8771 \$12,000

Department of Mental Health Operating Transfers In A01-MH-20500-9911 \$686,000

## Uses:

Department of Mental Health Salaries and Employee Benefits A01-MH-20500-1000 \$801,000

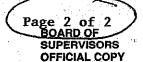
Department of Mental Health Services and Supplies A01-MH-20500-2000 \$131,000

Marvin J. Southard, D.S.W.

Director of Mental Health

CHIEF ADMINISTRATIVE OFFICER'S REPORT

REFERRED TO THE CHIEF ACTION ADMINISTRATIVE OFFICER FOR	APPROVED AS REQUESTED AS REVISED
ADMINISTRATIVE OFFICER FOR — RECOMMENDATION	March 16 2007 Treat Chill
AUDITOR-CONTROLLER BY III Jun	CHIEF ADMINISTRATIVE OFFICER  APPROVED (AS REVISED): 19
NO. 189  MAICH 12 10-7	BOARD OF SUPERVISORS BY
	DEPUTY COUNTY CLERK



COUNTY OF LOS ANGELES

## REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF

MENTAL HEALTH

DEPT'S.

435

19

AUDITOR-CONTROLLER.

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. WILL YOU PLEASE REPORT AS TO ACCOUNTING AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF ADMINISTRATIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

### ADJUSTMENT REQUESTED AND REASONS THEREFOR

4 - Votes

Sources:

Uses:

Increase Revenue

Increase Appropriation

Mental Health Services Act-Prop. 63 Designations for Budget Uncertainties BTI-MH-41189-3047 \$686,000

Decrease Appropriation

Mental Health Services Act-Prop. 63 Operating Transfers Out BTI-MH-41189-6100 \$686,000

Increase Appropriation

### Justification:

This adjustment is requested to increase appropriation for Salaries and Employee Benefits and Services and Supplies, to provide spending authority to implement a Crisis Resolution Services Program at the Downtown Mental Health Center. This appropriation increase is fully funded by the Mental Health Services Act - Proposition 63, Federal Financial Participation Medi-Cal revenue and Early And Periodic Screening, Diagnosis, And Treatment-State General Fund. There is no impact on net County cost.

Marvin J. Southard, D.S.W.

Director of Mental Health

CHIEF ADMINISTRATIVE OFFICER'S REPORT

REFERRED TO THE CHIEF ADMINISTRATIVE OFFICER FOR —

ACTION

RECOMMENDATION

APPROVED AS REQUESTED

AS REVISED

AUDITOR-CONTROLLER

BY Stell Jung

APPROVED (AS REVISED): BOARD OF SUPERVISORS

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INISTRATIVE OFFICER

DEPUTY COUNTY CLERK

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